



BULL MOOSE™
For exceptional strength.

HERE ARE THE FACTORS AT WORK IN OUR CHARGE TOWARD DRAMATIC GROWTH.

CORPORATE OBJECTIVES

- **OWNERSHIP MANDATE:** “Double in size over the next few years”
- **GOAL:** Transform into a diversified industrial company
- **STRATEGY:** Expand into other industrial manufacturing markets via acquisition
- **VISION:** “To combine a diversified manufacturing base with strong engineering expertise to help a wide spectrum of customers overcome challenges”

CURRENT PROFILE

- Formed in 1962 as a single-mill, steel tube manufacturer
- Fastest-growing pipe manufacturer in North America
- Privately-held by one of wealthiest families in UK (owner since 1988)
- Leading North American steel tube manufacturer; #1 or #2 in the markets we serve
- Nine strategically located facilities in the US and Canada (HQ: St. Louis, MO)
- Annual revenues of \$500+ million

INVESTMENT CRITERIA

STRATEGIC FIT

- Industrial manufacturing or services businesses
- Strong management teams
- Operational complexity

TARGET MARKETS

- Global or regional businesses with North American headquarters
- Potential for proprietary products/brands
- Existing (or pathway to) market leadership

FINANCIAL CRITERIA

- Purchase prices from \$25 million-\$500 million
- New platforms or “bolt-on” acquisitions
- Growth potential – both organic & additional acquisitions

Michael Blatz, President & CEO / 636-537-2600 / michael.blatz@bullmooseindustries.com

Matt Harper, Executive Vice President / 636-812-9261 / matt.harper@bullmooseindustries.com

Bull Moose Industries / 1819 Clarkson Rd, Suite 100, Chesterfield, MO 63017 / www.bullmooseindustries.com

THE BULL MOOSE DIFFERENCE:

COMBINING THE OPERATIONAL INSIGHT & LONG-TERM VALUE CREATION OF A STRATEGIC BUYER WITH THE M&A ACUMEN AND RESOURCES OF A FINANCIAL BUYER.

EXPERIENCED MANAGERS / Our leadership is adept at running businesses, not money management – we partner with management teams to *fund & drive growth*.

OPERATIONAL EXCELLENCE / We utilize leading-edge operating methodologies and sophisticated manufacturing techniques – our operational improvements *create value*.

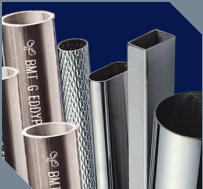
ENTREPRENEURIAL CULTURE / Bull Moose has a 60-year heritage of applying entrepreneurial decision-making and *creative solutions* to solve customer challenges.

M&A EXPERTISE / Our team has completed dozens of transactions exceeding \$42 billion in transaction value. We have a track record of *certainty & execution*.

STRONG BALANCE SHEET / A vibrant operating company generates robust cash flow with low debt levels and highly supportive ownership – which provides a *well-funded M&A strategy*.

LONG-TERM INVESTMENT HORIZON / Divestiture is not our exit strategy. Our focus is maximizing *long-term performance*, not short-term results.

SELECT PRODUCTS & MARKETS



MILL PRODUCTS



ENGINEERED PRODUCTS



SPORTS & LEISURE



CONSTRUCTION



TRANSPORTATION



FARM & AGRICULTURE

Michael Blatz, President & CEO / 636-537-2600 / michael.blatz@bullmooseindustries.com

Matt Harper, Executive Vice President / 636-812-9261 / matt.harper@bullmooseindustries.com

Bull Moose Industries / 1819 Clarkson Rd, Suite 100, Chesterfield, MO 63017 / www.bullmooseindustries.com



BULL MOOSE[™]
For exceptional strength.